



Project Resilience: The Art of Noticing, Interpreting, Preparing, Containing and Recovering (Hardback)

By Mark Hall, Neil N. Turner, Elmar Kutsch

Taylor Francis Ltd, United Kingdom, 2015. Hardback. Book Condition: New. New ed.. 246 x 174 mm. Language: English . Brand New Book. As the title suggests, Project Resilience is about making projects and project managers more resilient. The authors look at projects not simply from a mechanistic approach in which work can be broken down, executed and controlled as a series of interlocking parts but rather as organic constructs, living entities existing for a finite period of time, consisting of people, structures and processes. These entities are constantly challenged by environmental adversity - risk, uncertainty and complexity. Resilience involves finding ways to help project managers notice more, interpret adversity more realistically, prepare themselves better for it, contain and recover from it quicker and more appropriately. The book has two purposes: it offers a glimpse into our tendencies to be irrational in the face of adversity: risk, uncertainty and complexity. The second purpose is to offer a new perspective to aid in managing risky, and in particular uncertain and complex projects. The authors go beyond commonly-accepted standards in project management with the aim of providing an understanding of how to implement project-wide resilience. The purpose is to guide, not to prescribe...



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